

# PRINCIPAL MATTERS

NGĀ TUMUAKI O AOTEAROA

THE MOST RESPECTED AND INFLUENTIAL ADVOCATE FOR NEW ZEALAND'S PRINCIPALS

Level 8 The Bayleys Building, 36 Brandon Street Wellington NZ 6011

PO Box 25380 Wellington 6140 nina.netherclift@nzpf.ac.nz



# Issue 6, 3 May 2023

# President's Message



Ki te wātea te hinengaro, me te kaha rere o te wairua, ka tāea ngā mea katoa.

When the mind is free and the spirit is willing, anything is possible.

Kia ora koutou e te whanau,

Term two has just begun. Let's pause for a moment and ask, "Am I looking after myself, taking care of my physical, mental and emotional health, keeping balance in my life and modelling healthy practice to my staff?" Remember, you cannot effectively lead others if you are not first taking care of yourself!

A good model to consider, and share with your staff, is Mason Durie's 'Te Whare Tapa Wha'. This model outlines the four corner stones of Māori health. These are Taha Wairua (spiritual), Taha Whānau (family), balance of Taha Hinengaro (mind) and Taha Tinana (Physical). If any one of these is missing or in any way damaged, a person may become unbalanced and subsequently unwell.

Check your diary. Likely, it will be jam packed with senior management team meetings, special projects meetings, HR, financial, property, Board commitments, appointments, parent meetings, contractors, events... but what about ... swim in the pool/river, walk in the park/bush, game of indoor cricket, bike ride with my family, movie night, craft evening, night out with friends at the restaurant, pub quiz night? If you haven't included just as many of these activities as your work appointments, you are already unbalanced!

My last point on looking after yourself as a principal is to foster collegial support. It will lead to improved job satisfaction, increased morale, and ultimately enhanced student outcomes. When colleagues work together and support each other, it creates a positive and collaborative culture that promotes growth and learning for all.

### Principal Eligibility Criteria

My job in Wellington is to meet with our sector partners, and request updates on workstreams so that I have as much information as possible to advocate as strongly as possible for you.

I acknowledge Iona Holstead, Secretary for Education, and her team for always responding quicky to my requests for information, including, in some cases, where progress appears to be slow. One such issue is *Principal Eligibility criteria*. The Independent Taskforce that reviewed *Tomorrow's Schools* recommended that national eligibility criteria for principal appointments be developed. Section 617 of the Act requires that the Minister issues minimum eligibility criteria for new school principal appointments. The new criteria will be applied to all principal appointments made in state and state-integrated schools. The criteria were drafted last year with a request for feedback by 30 September 2022.

Current principals' positions will not be affected by the criteria, but if they wish to further develop their skills for any of the eligibility criteria, they will have the opportunity to do so.

In response to feedback, the draft criteria were altered and tested by several Boards who had recently appointed a

principal. Feedback from the Boards was forwarded to the Ministry of Education who report it has been insightful and useful.

Te Rūnanga Nui, Ngā Kura a Iwi and Te Akatea are progressing their work on criteria for the Kaupapa Māori and Mana Motuhake Kura and for schools with Rumaki rua. The three groups plan to provide their draft criteria and advice to the Ministry by early May 2023. Full advice on eligibility criteria will be ready for the Minister in June 2023.

Currently, the only legal requirement for appointment as a principal is to be a registered teacher and hold a practising certificate. NZPF has long believed that aspiring principals should have a set of criteria to work towards and to have achieved certain standards in school leadership knowledge and competency before being eligible to apply for a principal's position. In this way both the children of the school and the principal have the best chance of success.

Applying eligibility criteria to principal appointments will help lift the status and quality of principals in our profession and assist in attracting the best educators to lead our schools. Alongside eligibility criteria the unions also play a part in lifting the status of the profession by negotiating higher salaries - to reflect the value principals bring to young peoples' education - and by fighting for improved conditions and reduced workloads to make the leadership role manageable.

### Ngā Pou E Whā

To listen, to learn, to act.

Pou Tahi - Leadership Strategy

Jason Miles, Tracy Fraser, Stephanie Thompson, Leanne Otene

### Authentic Leadership

Leadership in any area of work has many facets. Leadership in our schools is especially complex. As principals navigate change and challenges, the importance of making the purpose of change and the vision clear, becomes even more important. Recently, in New Zealand, we have had ample opportunities for principals to navigate and lead through challenges including natural disasters and pandemics, but also local trauma which can occur at any time. Our Prime Minister and Education Ministers publicly acknowledge the important leadership role principals play in these times, as they should!

There are many excellent examples of principals leading through complex and challenging times. Over time, with good leadership, vision and attitude, adversity can be transformed into greater prosperity, happiness and success. Mike Anderson, who led Waimairi School through the disaster and devastation of extensive earthquake damage, is a shining example of such leadership, as beautifully captured by Liz Hawes in an article in the March 2021 issue of our NZPF NZ Principal magazine.

Our hearts and aroha go out to the family, close friends and colleagues of Mike Anderson, and the Waimairi School community. Mike lost his short battle with cancer earlier last week. He contributed so much throughout his career, as a tumuaki in Canterbury schools. Mike was a strong advocate

for common sense, had a brilliant and innovative mind, and was just an all-round great person. Mike will be fondly remembered as a principal who truly walked his leadership beliefs and made a lasting difference for all in his community.



Pou Rua - NZ Curriculum refresh - Te Mātaiaho
Heidi Hayward, Karen Brisco, Jen Rodgers, Blair Dravitski
Update to the work (April/May):

The Literacy, Communication and Mathematics Strategy (March 2022) and subsequent Literacy, Communication and Mathematics Action Plan - which includes the notion of the Common Practice Model (August 2022) are intended to work hand in hand with Te Mātaiaho.

The MOE Curriculum Refresh | Te Mātaiaho team suggested Te Mātaiaho sets out what is taught across eight learning areas – including English and Mathematics and statistics and the *Literacy, Communication and Mathematics Strategy,* and more specifically the Common Practice Model focuses specifically on how literacy, communication, and maths is taught.

The Common Practice Model (CPM) is being developed in two phases. Phase 1 was published in March 2023 and describes the approaches to teaching literacy, communication, and maths. Phase 2 is currently in development and this will be published later in 2023. These are the purposeful acts of teaching that kaiako can do in their classrooms to support learning in literacy, communication and maths .

### One action to promote:

Familiarise yourself with the CPM. It might be a helpful goal for principals (as part of your PGC) to select some of the referenced material as your professional reading, to ready yourself to lead the learning in English and mathematics across your kura.

Pou Toru- Students / Ākonga / Inclusive Education

Shane Buckner, John Bangma, Phil Palfrey, Gavin Beere

Last week, one of our pou members attended the Highest Needs Review Change Programme workshop, in Wellington. The purpose of the meeting was to progress the business case for this work. Last year, Minister Tinetti indicated that a business case would be presented to Cabinet by June.

Through our discussions, the meeting instead made a number of changes to ensure first, that *te Tiriti o Waitangi* is reflected throughout the work, and in addition, that *Enabling Good Lives* is central to the work. This includes consideration of persons with disabilities. We now await our next hui before forwarding the business case to Cabinet.

Pou Wha- Policy, Constitution and Legal

Hayley Read, Julie Hepburn, Cherie Taylor-Patel

Attendance Officers - We acknowledge and celebrate Education Minister, Hon Jan Tinetti's Attendance Officers' initiative which will be actioned regionally. We encourage you to discuss your school's attendance needs with your local association and make sure your school doesn't miss out on any resourcing. We believe every region will develop an attendance programme that will meet the needs of the whole community, your school being a participant in the pathway to attendance success.

Civil Defence - We have recently sent a letter to the Auckland Regional Civil Defence inviting them to attend the NZPF June hui and share with the executive what schools could do to better prepare for weather events such as have occurred this year. We will then share any tips and information with you.

Planning and Reporting - NZPF has commented, through a submission, on the MOE Planning and Reporting expectations. Read the submission here.

Restraint Policy - NZPF encourages you to keep your restraints documentation up to date, and be mindful of changes to the Act. Your documents must correctly reference the sections of the Act as outlined in the rules. We also suggest that you consider de-escalation training for your team, to avoid the need to restrain. Restraint should be the last resort. We all need to keep ourselves safe.

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Ngā manaakitanga

Leanne

leanne.otene@nzpf.ac.nz

### NZPF Notices



### Nominations open for NZPF Election 2023

Nominations are now open for the NZPF President, Vice President and 11 Executive committee members.

Click here for the form to nominate candidates for President and Vice President for next year.

Click here for the form to nominate candidates for the executive committee for the next two years.

Nominations close on 5 August and the electoral roll closes on 25 August. Your subscription payment must be received by this date in order to be eligible for voting.



### NZPF 2023 Conference - Early Bird Registrations

The NZPF 2023 Conference website is now open for earlybird registrations. The conference will be held in Queenstown from 11-13 September 2023.

A reminder that registrations are only open at this time to principals, not senior leadership teams, due to restrictions in numbers at the venue. We apologise for this. If space is available after the early bird closing date, registrations may be opened to senior leaders, and we will let you know of this development.

Visit the website to register now. Earlybird registration closes on 31 May 2023.



### Don Le Prou Awards 2023

NZPF congratulates the following successful applicants for the Don Le Prou awards 2023:

Mark Ashmore-Smith Cheryl Barbara Julia Bevin Ouruhia Model School Rotherham School Paekakariki School Libby Bickley-Barry Te Kohanga School Damian Brown Papakaio School

Nathan Burford Our Lady Star of the Sea School

(Christchurch)

Rob Cavanagh Leithfield School

Vimi Chandra St Leo's Catholic School

(Devonport) Kopane School Paparimu School

Karen Goodall St Mary's School (Carterton)

Kim Graham Mihi School

Bronwyn Harding Greendale Sch

Matt Costley

Nick Epsom

Bronwyn Harding Greendale School
Suzanne Harrison Urenui School
Michelle Houghton Waikaia School

Joanne Jones St Bernadette's School (Hornby)

Andrew Kemp Broomfield School
Natalie Looney Huirangi School
Maree Lucas Omihi School
Kate Mansfield Glenavy School

John McBride Hanmer Springs School
Rachael McLanachan St Michael's Catholic School

(Rotorua)

Amanda Nasilasila Waitatuna School
Michaelene Nu'u Aka Aka School
Tara O'Neill Waitati School
Sue Ratcliffe Waikite Valley School
Ann Roughan Kakanui School
Jane Severinsen Waitaki Valley School

Maryann Symonds Mokau School
Adam Tamariki Te Paina School
Tina-Maree Thatcher Karāpiro School
Andre van Schalkwyk Maramarua School
Charlotte von Pein Kākātahi School
Rachel Wesley Intermediate School

Ward-McCarten

Rachel Weinberg Ngākuru School Mike Winkley Poukawa School

## Tauri Morgan Memorial Awards 2023

NZPF congratulates the following successful applicants for the Tauri Morgan Memorial awards 2023:

Janice Borsos Holy Cross Catholic School

(Henderson)

Moira Campbell Levin North School
Brenda Cronin Peninsula Primary School
Lisa Duff West Eyreton School

Ben Gorman St Joseph's School (Rangiora)

Kiri Henry Te Kura o Te Teko

Fintan Kelly Pakuranga Heights School

Aimee Kennedy Te Ranga School

Sally Ormandy Te Kura o Ōpāwaho / Opawa School



### NZ Principal Magazine also Online

You and/or your team members can easily access the NZ Principal Magazines online, as an e-magazine or as a PDF. Additionally you can search for a previous issue, an article by title or by the author of the article. All magazines back to Term 1 2012 are available in this format. To view or search click here.

### **Useful Information**





### Resene School Services - available free to you!

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School life is busy enough creating the best learning environments, let alone managing a painting project. Not only can Resene help you to protect your building assets, but they can also help you create a vibrant school environment for your students, staff and school community to enjoy.

Resene School Services are designed to help you manage your school painting and decorating projects, and save you time and money, while minimising disruption to your school. Resene School Services are free, so you can use us as much as you need, without worrying about the cost. We have assisted thousands of schools with their painting and decorating projects. Let Resene help you with yours.

Resene will make your painting and decorating projects easier. Find out more and request your free Resene representative visit at: www.resene.co.nz/schoolservices

# **Business Partners**

NZPF assures its business partners that, as members, you will contact them to have a conversation if you are purchasing products, services or solutions for your schools that a business partner supplies. Please support our partners as their assistance to NZPF means better membership services to you.

### **Gold Partners**

















### Silver Partners



















### Bronze Partners















